



Scana<sup>★</sup>

INDUSTRIAL HISTORY – SOLUTIONS FOR TOMORROW

2024 – ENERGY CONFERENCE  
PARETO SECURITIES

11 SEPTEMBER 2024

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You should make your own enquiries and take your own advice (including financial and legal advice) before making an investment in the company's shares or in making a decision to hold or sell your shares.

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WHO ARE WE?



★  
**Scana**

INDUSTRIAL HISTORY – SOLUTIONS FOR TOMORROW

1900

Subseatec★

Skarpenord★

*M*  
 MONGSTAD INDUSTRIER

Seasystems★

★ Scana  
 SCANA INDUSTRIER ASA

PSW SOLUTIONS★

PSW POWER & AUTOMATION★

PSW TECHNOLOGY★

WEST★  
 ASSET MANAGEMENT



## INDUSTRIAL HISTORY – SOLUTIONS FOR TOMORROW



### OFFSHORE

Seasystems<sup>★</sup>

Skarpenord<sup>★</sup>

Subseatec<sup>★</sup>

  
MONGSTAD INDUSTRIER<sup>★</sup>

PSW TECHNOLOGY<sup>★</sup>

PSW SOLUTIONS<sup>★</sup>

PSW NAMIBIA<sup>★</sup>  
Offshore Oil Technical Services

 WEST<sup>★</sup>  
ASSET MANAGEMENT



### ENERGY

PSW POWER & AUTOMATION<sup>★</sup>

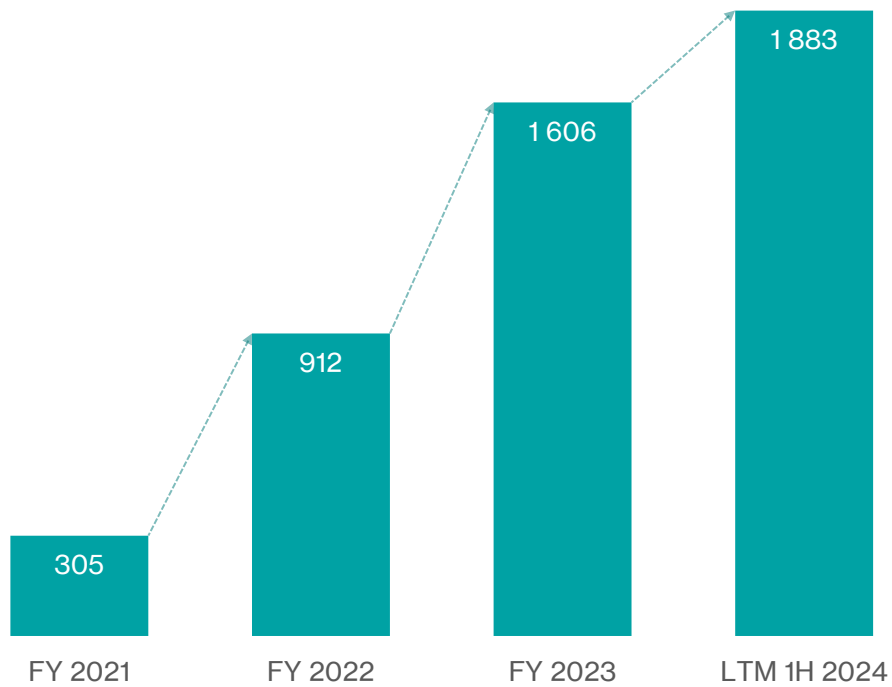
A photograph of two men in a meeting. The man on the left, wearing glasses and a light blue shirt, is holding a white marker and speaking. The man on the right, wearing a dark jacket, is listening. In the foreground, there is a white mug with the Scana logo and a glass of water. The background features a blue wall with the text 'THE OCEAN & INDUSTRIES' and 'ENERGY'.

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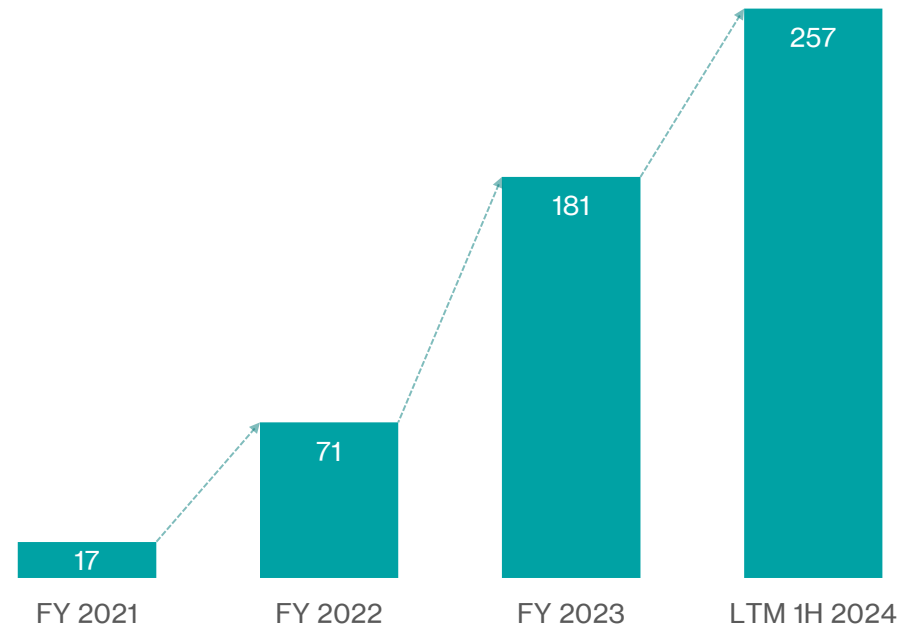
WHAT HAVE WE DONE?

# WHAT HAVE WE DONE?

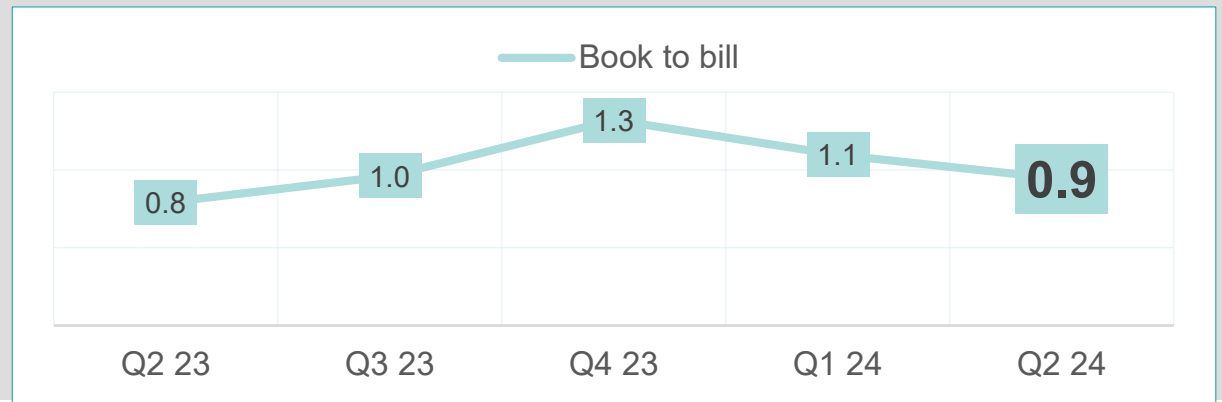
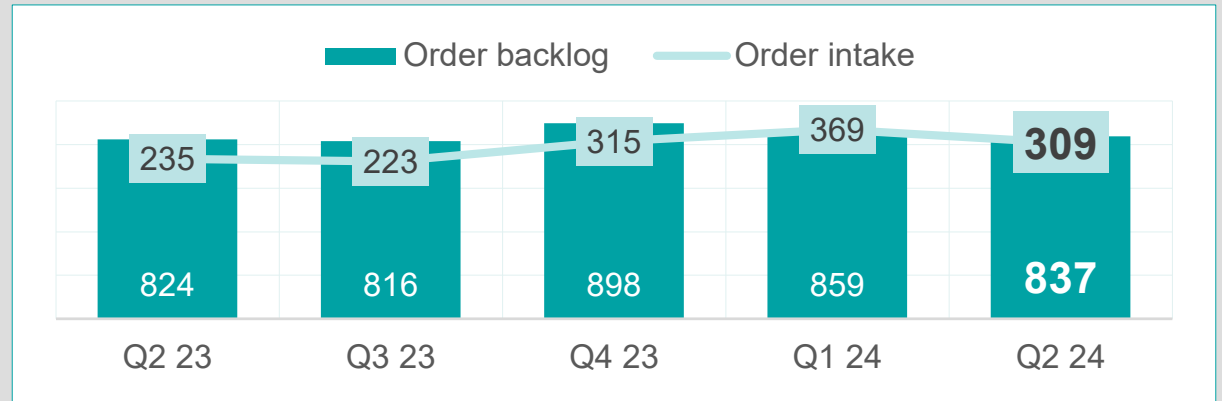
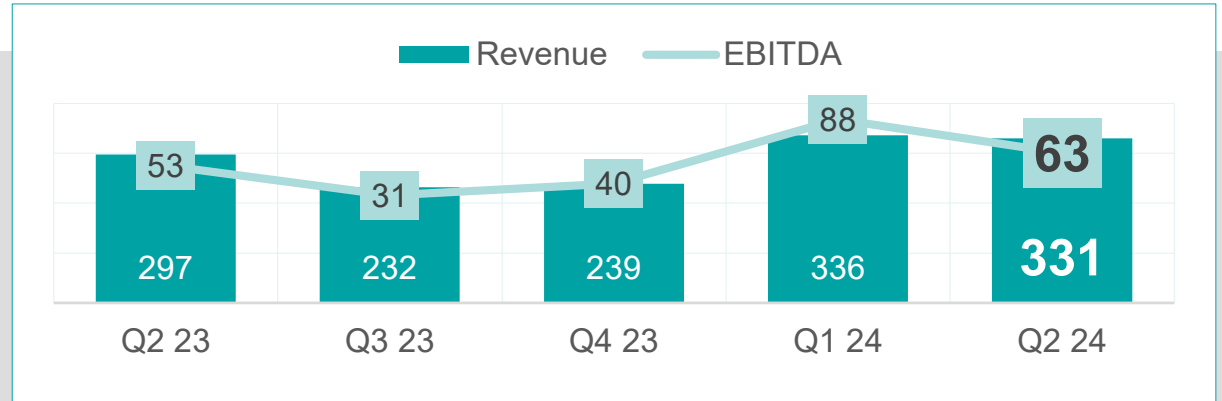
## REVENUE



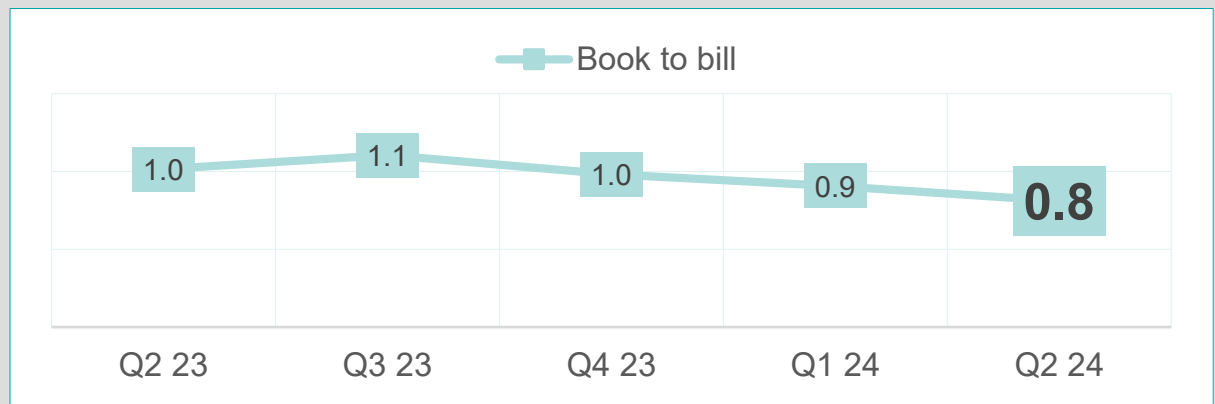
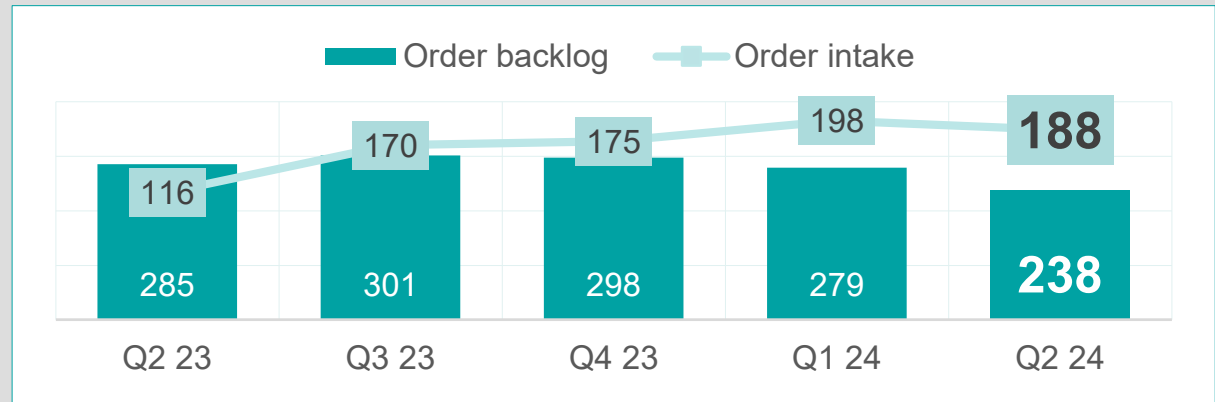
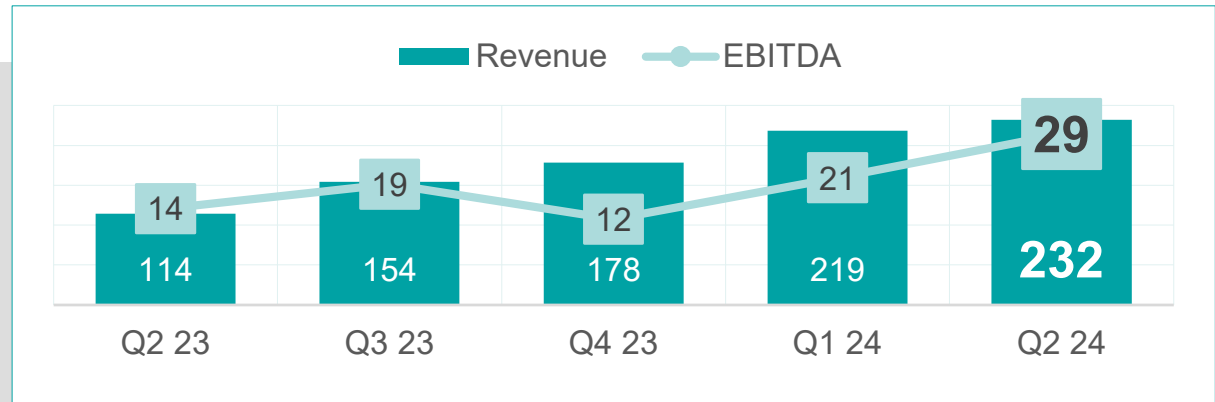
## EBITDA



# OFFSHORE







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WHAT ARE WE GOING TO DO?

# BUILD VALUE THROUGH:



**Organic growth** in revenue and margins through **active ownership**

★ **New establishments**



**Selective and accretive M&A**

★ **Acquisitions**



★ **Divestments**



Financial structure to enable

- ★ **Cash returns** to shareholders
- ★ **Opportunistic approach** to **growth investments**

## Q & A

If you have additional questions, please send them to [ir@scana.no](mailto:ir@scana.no)